Better to have the BC Plan and not need it, than to need the plan and not have it.

A variation on a comment about personal injury policies by an Australian insurance underwriter of the 1970s.

I will prepare and someday my chance will come.

We live in the midst of alarms, anxiety beclouds the future; we expect some new disaster with each newspaper we read.

You cannot escape the responsibility of tomorrow by evading it today.

Just when you think that you have built a fool proof plan, someone builds a better fool.

It is thrifty to prepare today for the wants of tomorrow.

Failing to plan is planning to fail.

Planning is bringing the future into the present so that you can do something about it now.

Everything should be made as simple as possible, but not simpler.

Great spirits have often encountered violent opposition from mediocre minds.

Imagination is more important than knowledge.

In the middle of difficulty lies opportunity.

Not everything that counts can be counted, and not everything that can be counted counts.

Only two things are infinite, the universe and human stupidity, and I'm not sure about the former.

Things should be made as simple as possible, but no simpler.

We can't solve problems by using the same kind of thinking we used when we created them.

You can't solve a problem by applying the same thinking that got you there in the first place.

Before anything else, preparation is the key to success.

What, me worry?

Without BCP, you are failing to protect your successes.

Advice to someone conducting a BIA - Be prepared to ask every question and question every answer.

Plan or keep your fingers crossed.

Trust all things but verify everything.

An ounce of prevention is worth a pound of cure.

It pays to plan ahead. It wasn't raining when Noah built the ark.

Life is not about how high you climb or how fast you run but how well you bounce!

Poor planning on your part does not constitute an emergency on mine.
There is usually an easy answer to every problem... and it's wrong.
Anonymous (possibly Noel Coward)

If my job is to protect the best interests of our shareholders and I don't have a business continuity plan, then I'm officially planning to not continue business. How is that doing my job?
Any director without a BCP

Business created to continue that is why so many good ideas don't materialise to long term business without the right people behind it
Ashraf Elsisy

The way a team plays as a whole determines its success. You may have the greatest bunch of individual stars in the world, but if they don't play together, the club won't be worth a dime.
Babe Ruth

Always, be prepared.
Baden Powell

The weather forecast is rarely wrong. It's the weather that gets it wrong.
BBC News Presenter

BCM: your customers expect it, reputation depends on it and business demands it.
BCM

Better to have the business continuity plan and not need it, than to need the plan and not have it.
BCM

BCM: a strategic imperative for corporate survival.
BCM solution

Resilience is nothing but attitude and action.
BCP

The effectiveness of response is in inverse proportion to the amount of paper used in preparing the plan.
Ben Thomas

There's no such thing as a disaster; only different levels of crisis.
Ben Thomas

What we anticipate seldom occurs: but what we least expect generally happens.
Benjamin Disraeli

An ounce of prevention is worth a pound of cure.
Benjamin Franklin

If it ain't broke don't fix it.
Bert Lance

You put yourself in the fire during your time here, so that when you leave, nothing else can burn you. (Translated from yoga class to exercising your plans).
Bikram Yoga Instructor

Business continuity - a process not a project.
Bob Urion

Make business continuity 'business as usual' and imbed it into your management routines as decisions are made, instead of an afterthought check off the box exercise later.
Bobbie Garrett

Think and plan for the un-thinkable...
Bruno Evenepoel

Insurance pays for the issue after the fact, BCP protects before the fact.
Business Continuity

A business continuity program is needed only if you wish to survive in business.
Business Continuity Management

Business continuity is not a project with a beginning and ending date, it is a program to be managed indefinitely.
Business Continuity Management

Business continuity management is all about understanding the subject matter and applying common sense.
Business Continuity Management
Disaster recovery is 'business driven' and is therefore dependent upon involving the business side of any organization.

A clever arrangement of bad eggs will never make a good omelette.

I have never been in any accident of any sort worth speaking about. I never saw a wreck and never have been wrecked, nor was I ever in any predicament that threatened to end in disaster of any sort.

You can't beat bad luck but planning gives you a fighting chance.

It is not the strongest, nor the most intelligent that will survive, but those most responsive to change.

Making the simple complicated is commonplace, making the complicated simple; that's creative.

Don't worry about the world ending today. It's already tomorrow in Australia.

That is not to say that we can relax our readiness to defend ourselves. Our armament must be adequate to the needs, but our faith is not primarily in these machines of defense but in ourselves.

Dig the well before you are thirsty.

When planning for a year, plant corn. When planning for a decade, plant trees. When planning for life, train and educate people.

That which is not impossible is inevitable - it's simply a matter of when.

If a builder builds a house and does not make its construction firm and it collapses and causes the death of the owner of the house, that builder shall be put to death.

Business continuity plans are like men's breasts - hopefully never going to be used for what they were originally designed for - but if they are, we are in big trouble!

Real knowledge is to know the extent of one's ignorance.

Remember that it only takes one hurricane in your neighborhood to make it a bad season.

QUONIAM STERCUS ACCIDIT (Latin)

I was told as a child that I could never change the world, but I never wanted to change the world, I wanted to inspire the world to change itself.

The questions are the answers

We are the Gloom and Doom Team, we bring strength, progress, and hope to your disaster!
The tendency of an event to occur varies inversely with one's preparation for it.  
Consultants always know that when you see the light at the end of the tunnel.......order more tunnel.  
The risk is not complexity, it's over processing the simplicity.  

Good enough never is.  
Expect the best, plan for the worst, and prepare to be surprised.  
You will be more successful when you plan for what people will do, not what you want them to do.  
At time of disaster, no one complains about the BC budget! 
Think ahead. Don't let day-to-day operations drive out planning.  
Accomplishing the impossible means only the boss will add it to your regular duties.  
A business continuity planner is more powerful than all the king's horses and all the king's men, because with a plan in place we can put Humpty Dumpty back together again!  

BCP : no other consultancy looks like it or lasts like it  
In preparing for battle I have always found that plans are useless, but planning is indispensable.  
Plans are nothing, planning is everything.  
I have found that in battle, plans are useless, planning however is indispensable.  
Plan is nothing, planning is everything!  
Plans are nothing, planning is everything. -or- Plans are useless, planning is indispensable.  
When anyone asks me how I can best describe my experience in nearly forty years at sea, I merely say, uneventful. Of course there have been winter gales, and storms and fog and the like. But in all my experience, I have never been in any accident... or of any sort worth speaking about. I have seen but one vessel in distress in all my years at sea. I never saw a wreck and never have been wrecked nor was I ever in any predicament that threatened to end in disaster of any sort.  

You can never plan the future by the past.  
Learn avidly. Question repeatedly what you have learned.  
Analyze it carefully. Then put what you have learned into practice intelligently.  
Complexity creates confusion, simplicity focus.  

David Searles  
David Tickner  
David Tickner, Consulting services manager, Strohl Systems Australia Pty Ltd  
Debbi Fields, Founder, Mrs. Fields Cookies  
Denis Waitley  
Dennis Compton  
Don Hill  
Donald Rumsfeld  
Doug Larson (1924 Olympic gold medallist)  
Doug Rezner  
Duracell'  
Dwight D Eisenhower  
E. J. Smith, 1907, Captain, RMS Titanic  
Edmund Bourke  
Edward Cocker  
Edward de Bono
Genius may have its limitations, but stupidity is not thus handicapped.

Elbert Hubbard,
American writer and publisher

Forget your data, if you don't have a business continuity plan its your CV you'd better have off-site.

Ex IT Manager of ex London company

No plan survives contact with the enemy.

Field Marshal Helmuth von Moltke 1800-1891

No battle plan ever survives contact with the enemy.

Field Marshall Helmuth Carl Bernard von Moltke

Disaster recovery - It's not a project, it's a life style!

Frank Humphreys,
CBCP

If a thing is worth doing, it is worth doing badly.

G.K. Chesterton

A watched pot never boils. That is, unless the fire is on.

Gary L. Sampson

The more I practice, the luckier I get!

Gary Player

If you don't like change, you're going to like irrelevance even less.

General Eric Shinseki,
Chief of Staff, U. S. Army

If you don't know where you're going, any road will take you there.

George Harrison

Storms make oaks take deeper root.

George Hebert

A good plan violently executed today is better than a perfect plan next week.

George Patton

A Pint of Sweat will save a Gallon of Blood.

George Patton

If everybody is thinking alike, then somebody isn't thinking.

George Patton

No good decision was ever made in a swivel chair.

George Patton

Untutored courage is useless in the face of educated bullets.

George Patton

Many practitioners are led to faulty ideas about business continuity management by knowing too much about too little.

George Patton: adapted by Ian Clark

This is where the rubber meets the sky…

Gerald Varney

You need to be lucky all the time - we need to be lucky only once.

Gerry Adams - Sinn Fein

Lack of a business continuity plan is like playing poker by relying on the bluff - sooner or later you lose the whole pot.

Grant Tolley

Play chess instead. You may lose a few pieces along the way, but if your strategic plan is good, you will still win the game.

Greig Fennell

Business continuity planning is like trying to sell life insurance in a singles’ bar.

Harley Lemons

If you focus on fixing problems, you won’t have to focus on fixing blame!

Henry Kissinger

Next week there can’t be any crisis. My schedule is already full.

Herve Riou

A continuity plan without realistic testing is not only useless - it is also a complete waste of money.

Howard Ruff

It wasn't raining when Noah built the ark.

Ian Clark

Nothing is impossible to those who don't have to do it themselves.
Putting business continuity in place is 95% inspiration and 5% perspiration. Not having business continuity can result in a reversal of the formula.

To be sure of hitting the target - shoot first - what you hit - call it the target.

The clever man is one who face disappointment times with the plan.

BCM is not a project, it is a culture!

Everything can be reduced to the 80/20 rule: 80% of the work is done by 20% of the people, 80% of the problems are caused by 20% of the people.

You can predict when disaster will strike - when it happens, its always NOW.

Plan the 'Perfect Disaster' and hope it never happens.

No excuse not to be prepared - when you are prepared you have the confidence to execute.

Any company trying to compete must figure out a way to engage the mind of every employee.

Worry a bit now or worry a lot later.

People only accept change if needs must and only see needs when in crisis.

I was Chairman for two days. I had an airplane with my engines, hit a building I insured, covered by a network I owned and I still have to increase earnings by 11per cent.

A business disaster can be a nightmare. A solid business continuity management program can make it all just a bad dream.

A client was telling a story of a business that survived a disaster as being lucky. Luck is not by chance, luck is when preparedness and opportunity meet. Their preparedness saved the business when the opportunity of disaster came knocking on the door.

I always tried to turn every disaster into an opportunity.

The Chinese use two brush strokes to write the word 'crisis.' One brush stroke stands for danger; the other for opportunity. In a crisis, be aware of the danger - but recognize the opportunity.

The time to repair the roof is when the sun is shining...

There are risks and costs to a programme of action...but they are far less than the long ranging costs of comfortable inaction.

When written in Chinese the word crisis is composed of two characters. One represents danger and the other represents opportunity.

Change is the law of life. And those who look only to the past or present are certain to miss the future.
Business continuity planning is business survival planning.  
The art of business continuity teaches us to rely not on the 
likelihood of the disaster not coming, but on our own readiness 
to receive it; not on the chance of it not happening, but rather on 
the fact that we have made our position unassailable.  

Intelligence and a high level of education are sometimes a 
barrier to common sense.  

BCP is the right thing to do before events cause us to have to 
do the right things!  

To build up a BCP is never an urgent task, but when you need it, ... it is too late.  

A BCP is like a MOT...It's only valid on the day that it's written.  
The telephone company is urging people to *please* not use the 
telephone unless it is absolutely necessary in order to keep the 
lines open for emergency personnel. We'll be right back after 
this break to give away a pair of Phil Collins tickets to caller number 95.  

Chance favors the prepared mind.  
Fate favors the prepared.  
The future depends on what we do in the present.  
Just because the river is quiet does not mean the crocodiles have left.  

If everything seems under control, you're not going fast enough.  
People who live in glass houses shouldn't vacuum naked.  
It's 'BC-P' not 'BC-Do' for a reason - by the time a crisis occurs we've missed the window of opportunity.  
You may have the best BC plans in the world but, if you don't test them... they may be useless.  

It ain't what you don't know that gets you into trouble. It's what you know for sure that just ain't so.  
The problem with making a plan fool proof is that we often underestimate the ingenuity of fools.  

Business continuity is like being part of a mystery. The better the detective work, the better the outcome.  

Handling business without a continuity plan is like cooking without a thermostat. What happens when you can't stand the heat in the kitchen?  

Court disaster long enough and it will accept your proposal.  
If your plan is errorless, then it's useless.  
In this world the only thing constant is the word 'CONSTANT' everything is else is changing regularly.
If there's too much uncertainty, do not proceed (would you cross a busy road if you weren't sure whether or not a bus was about to run you down?)

If you can't specify what you intend to achieve or produce, how can you produce it?  

Lack of, or poor, communication is one of the most common causes of project failure. Remember, if you don't communicate - someone else will.

Planning is easy - it's doing the work that's difficult.

Ships that drift tend to run aground - so do projects.
The longer the project, the more likely it is that things will change, and the more you will need to re-work.

The Founder of Recovery Planning was Noah, but he had good connections and prior warning... We do not!

What goes up slowly, comes down fast.

Planning for the known is easy. The hard part is planning for the unknown, which is what usually occurs.

You don't know what you got 'til it's gone.

The more I plan, the less busy I seem.

We need a smaller command team, not a bigger room.

Everyone had a plan until they get hit in the face.

There's no Plan B without a Plan A!

It's too late for plannin' when you're getting' hit.

If it's stupid, but it works - it isn't stupid.

On having a BCP: It is better to have it and not need it rather than need it and not have it.

The problem is always in the execution, not the idea.

An expert is a man who has made all the mistakes which can be made in a very narrow field.

Prediction is very difficult, especially about the future.

If your program don't work, you don't work.

Noah started building the ark BEFORE it began to rain.

I think that God in creating man somewhat over estimated his ability.

Qui non est hodie cras minus aptus erit. He who is not prepared today will be less so tomorrow.

Running a business without a crisis management plan is like running with scissors.

Q. Do we really need a BCP? A. Your choice, but I will leave it to you to explain to the shareholders why you don't in the event of it ever being needed.

Q. How much does BCP cost? A. A lot less than not having one!
The aim of operational risk management (incl. BCM) is not to make the boat go faster but to prevent the mast from breaking. You can't prepare for everything - but you can prepare for anything.

Plans are only good intentions unless they immediately degenerate into hard work.

A recovery plan is just like a spare tire, driving must stop to change it. Business continuity is changing the tires while driving is continuous.

Cars have brakes so they can go faster.

He who fails to plan, plans to fail.

Technology is dominated by two types of people: those who understand what they do not manage, and those who manage what they do not understand.

To be or not to be (anymore), that is the (BCP) question ...

The BCM P4 solution: Prevention and Preparedness Preserve Profits

Business continuity management is a business decision - to continue conducting business as usual or not.

A lesser plan executed violently is better than a perfect plan that is never published.

An untested plan is only a strategy.

The road to business continuity hell is not paved with good intentions, it is paved with faulty assumptions.

Noah, failing to get C-level sponsorship for developing the original mobile recovery platform may have left us all with gills and fins.

The best laid schemes of Mice and Men oft go awry, And leave us nothing but grief and pain, For promised joy!

The most serious failure of leadership is the failure to foresee. Do not be a fool! There are too many competitors!

Time is money and money is never enough. Business has a headache, but they just don't know it! ... and business preparedness is the pill.

My father, when I was very young, used to say to me, 'If you are ever in an emergency, if you are ever in a fire and everybody gets very excited, very emotional, then you become the calmest person in the room.'
For which of you, intending to build a tower, sitteth not down first, and counteth the cost, whether he have sufficient to finish it? Lest haply, after he hath laid the foundation, and is not able to finish it, all that behold it begin to mock him. 

Saint Luke

It would take a number of miracles to thwart such a rational scenario (as the need for a BCP). Now, a single miracle is always a possibility, but a series of simultaneous miracles is not --- for there are limits even to God Almighty's mercifulness.

Samsam Bakhtiari (co-opted and adapted however - originally used in reference to the decline of oil production)

The road to hell is paved with good intentions.

Samuel Johnson

Business Continuity is the commitment to continue our business for our shareholders, our customers, and our employees.

Sandy Kalnbach

If no one knows of your plan, you have no plan.

Sandy Kalnbach

It is a capital mistake to theorize before one has data. Insensibly one begins to twist facts to suit theories, instead of theories to fit facts.

Sir Arthur Conan Doyle

Sometimes it does us a power of good to remind ourselves that we live on two volcanic rocks where two tectonic plates meet, in a somewhat lonely stretch of windswept ocean just above the Roaring Forties. If you want drama - you've come to the right place.

Sir Geoffrey Palmer (NZ Prime Minister August 1989 to September 1990)

Planning is an unnatural process. It is much more fun to do something else. The nicest thing about not planning is that failure comes as a complete surprise rather than preceded by a period of worry and depression. Failure to plan is planning to fail.

Sir John Harvey Jones

If a business isn't changing, it's dying.

Sir John Harvey-Jones

Planning is an unnatural process; it is much more fun to do something. And the nicest thing about not planning is that failure comes as a complete surprise; rather than being proceeded by a period of worry and depression.

Sir John Harvey-Jones

Success is the ability to go from failure to failure without losing your enthusiasm.

Sir Winston Churchill

If you could guess forthcoming evil, most times it wouldn't come.

Spanish proverb

We don't have a plan, so nothing can go wrong.

Spike Milligan.

Insurance is a good thing, for it allows you to gather together after a disaster and say We should have been better prepared.

Stef Johnson

Recovery, while difficult, is greatly preferable to the alternative.

Stef Johnson

Three rules of BC planning: 1) Don't mess up Production 2) Don't do anything Stupid 3) When in doubt, see rules 1 and 2.

Steve Pyke

We had everything that could possibly go wrong covered except for that. Who would have believed it.

Stressed manager
We planned for every conceivable disaster, power cut, explosion and act of God we just didn't plan for human interference and stupidity.

In Germany we are not allowed to have a disaster.

A simple way to define BCP is 3 C's i.e. Critical, Crisis and Continuity. We do Critical activities during Crisis to ensure business Continuity

Hope is not a plan!
Plan for what is difficult.
Victorious warriors win first then go to war while defeated warriors go to war first then strive to win.

There's nothing new under the sun

Shrewd is the one that has seen the calamity and proceeds to conceal himself, but the inexperienced have passed along and must suffer the penalty.

BCP : will keep you going for longer than Viagra.
Good fortune is what happens when opportunity meets with planning.

We stand on an island of finite knowledge in an ocean of uncertainty.

What we know is finite. what we don’t know is infinite.

I’m a great believer in luck, and I find the harder I work the more I have of it.

He will win who prepares himself.

A business continuity plan is like an insurance policy - nobody wants it until the house burns down.

After the event, everyone has 20/20 hindsight and everything was foreseeable.

All things are difficult before they are easy.

Any company in crisis without a BCP plan is like a boat in stormy sea without a paddle - you might survive, but the risk of nausea and exhaustion are now guaranteed... want fries with that?

Awareness, education and testing are the basic components of an effective planning.

BC planning is no longer a project but a process.

BCM is all about protecting this PEAR : P-People E-Environment A- Assets R- Resources

BCP is continuous planning as the plan made is obsolete in the next instance.
BCP is one of the most important responsibilities you hope to never utilize. Unknown

Business continuity - It's not a matter of IF - but WHEN. Unknown
Business continuity is a journey, not a destination. Unknown
Destiny is not a matter of chance, it's a matter of choice. Unknown
Disaster recovery is like car insurance. Every one wants fully comprehensive insurance at 3rd party prices. Unknown

Falling from a great height does not hurt. The sudden stop does. Unknown

Fool proof plans do not take into account the ingenuity of fools. Unknown
Forget the adage about learning from your own mistakes. It's safer and more entertaining to learn from other people's mistakes! Unknown

He who laughs last - probably had an offsite backup! Unknown
If it can go wrong, it will. Unknown
if you can't look after your customers, it's certain that your competitors will. Unknown
If you can't summarise your project simply, such that it can be explained to a stranger in the time it takes to go from one floor to the next in a lift (an Elevator Statement), then you shouldn't even start it. Unknown

If you fail to plan you plan to fail. Unknown
It is better to have and not need, than to need and not have. Unknown
Lack of planning on your part, does not constitute an emergency on my part! Unknown
Let's have a Kate Moss moment here...any executive passing on the opportunity to build a solid BCP plan for their company should consider getting help. Unknown

People don't plan to fail they fail to plan. Unknown
Plan ahead: It wasn't raining when Noah built the ark! Unknown
Plan for the worst and hope for the best. Unknown
Plan now: it wasn't raining when Noah built the Ark! Unknown
Progress is impossible without change; and those who can't change their mind cannot change anything! Unknown

Security is excessive until its not enough. Unknown
Takeoffs are optional.... Landings are mandatory... Unknown
The BC plan is like a cloth and bottle of disinfectant. No matter what mess hits the fan, the plan should be able to deal with it!!! Unknown
The business will always think you are doing too much on BCP until such time as they need it. Then they will think that you have not done enough. Unknown

The 'goal posts' will be moved. Unknown
The mind is like a parachute, it works best when opened. Unknown
The only thing harder than planning for an emergency is explaining why you didn't.
There is light at the end of a tunnel and a tunnel at the end of all lights. Walk through the tunnel to find light and walkthrough the light to find another tunnel.

To make something simple one needs to know an awful lot about it.

What is important? Cause or consequence?

When you hear the thunder, it's too late to build the ARK.

Without a fully prepared plan, you are like a duck with one leg. You'll go round in circles until eventually you create a whirlpool and sink.

You don't need a parachute to skydive. You only need a parachute to skydive twice.

While no plan can guarantee success, inadequate plans are proven contributors to failure.

The difficult we do at once - the impossible takes a bit longer.

It's not whether you get knocked down, it's whether you get up.

BCP is to survival what BCM is to growth.

Effective BCM is corporate governance in practice.

When a management with a reputation for brilliance tackles a business with a reputation for bad economics, it is the reputation of the business that remains intact.

In a crisis you will not rise to your (stakeholders) expectations, but fall to your level of preparedness - how prepared are you?

It is blindingly obvious that no organisation can claim immunity from disruption or failure - attempting to do so without adequate preparations is about as credible as putting a chocolate fireguard in front of the fire. When the heat comes, your heading for organisational meltdown.

When disaster strikes recovery is not enough!!

Even if you're on the right track, you'll get run over if you just sit there.

However beautiful the strategy, you should occasionally look at the results.

Let our advance worrying become advance thinking and planning.

One cannot leap a chasm in two jumps.

At the onset of an emergency, everyone's IQ goes immediately to '0'.

What do business continuity professionals do? We are the what if, and how to people.
No, try not. Do or do not. There is no try.  

Yoda “The Empire Strikes Back”

It's difficult to make predictions - especially about the future. 
The future ain't what it used to be.... 
Full compliance will never eliminate the unexpected. 
How will you ACT if the unexpected occurs today? That's your 
ACTUAL BCP!

A chain is as strong as it's weakest link

Yogi Berra

Yves L. MAQUET